



# FINANCIAL STIMULUS ACCOUNTABILITY GROUP

February 15, 2023

# FSAG February 15<sup>th</sup>

## Agenda

- Overview
- Projects for Approval
  - (1) Health – Hamilton County and Knox County Forensic Centers
  - (2) DCS/STS – Family & Children Tracking System (TFACTS)
- Agency Updates
  - ECD – Broadband
  - TDOE – EANS
- Projects for Discussion / Deferred to Next Meeting
  - (3) F&A – State Health Benefits COVID-related costs incurred
  - (4) F&A/STS – Technology Projects
  - (5) THDA/FAHE – Statewide Housing Investment
  - (6) UT/TDA – Univ. of Tenn. Meat Industry Workforce Training Facility

# Tennessee Resiliency Plan

<b>Beginning Fiscal Recovery Fund Balance</b>	<b>\$ 3,725,832,113</b>
2021 Tennessee Resiliency Plan Approved Projects	(\$ 3,123,777,479)
2022 Amendments to Plan (Approved in March)	(\$ 304,069,716)
2022 Amendments to Plan (Approved in July)	(\$ 115,493,440)
2022 Amendments to Plan (Approved in September)	(\$ 33,596,000)
<b>Unallocated Fiscal Recovery Fund Balance as of Nov. 28</b>	<b>\$ 148,895,478</b>

## Notes

- \$3.57 billion across 35 projects planned in the Tennessee Resiliency Plan.
- ARP Fiscal Recovery Funds must be obligated no later than Dec 31, 2024.
- Funds must be spent/liquidated no later than Dec 31, 2026.

# New Project Recommendations

<u>Agency</u>	<u>Project</u>	<u>February Recommendations</u>	<u>Defer to Next Meeting</u>
Health	Hamilton County Forensic Center	\$10,000,000	
Health	Knox County Forensic Center	\$20,000,000	
DCS/STS	TFACTS System Upgrade	\$62,000,000	
F&A/SHB	Increased cost of insurance premiums due to COVID		\$64,284,642
F&A/STS	STS Technology Projects		\$36,500,000
THDA	TAHRA/FAHE Housing Request		\$21,900,000
UT/TDA	Meat Industry Workforce Training Facility		\$12,500,000
	<b>TOTALS</b>	<b>\$92,000,000</b>	
	Current available balance	\$148,895,478	
	<b>Remaining next FSAG mtg</b>	\$56,895,478	

# Recommended Projects

- **County Forensic Centers (Department of Health)**
  - Hamilton County Forensic Center: \$10 million in state funding for a local match of \$3.8 million
  - Knox County Forensic Center: \$20 million in state funding for a local match of \$8.7 million.
  - Both counties will assume all risk for inflation/cost overruns and maintain responsibility for long-term operations and maintenance.
  - Presentation at slide 7
- **TFACTS System Replacement (DCS, STS)**
  - \$62 million total cost of project.
  - Replaces system that maintains records for each foster child, foster parent or provider; child abuse/sex abuse case, hotline referral as well as payments and revenues.
  - Replacing the system is necessary to comply with federal requirements for child welfare systems.
  - TFACTS has been in production for over 12 years, uses legacy technology, and issues with the system have been identified in every Comptroller performance audit since 2014. Attempts to rectify these issues have fallen short.
  - Governor's Recommended Budget allocates \$31 million in state funds to draw down \$31 million in federal funds to fund project. \*ARP funds are restricted from use as a state/federal match but could be used to fund entirety of project.
  - Presentation at slide 16

# Deferred to Next Meeting

- **F&A State Health Benefits - Increased Cost of Premiums due to COVID**
  - Any amount of funding could have a decreasing impact on insurance premium trend.
  - \$127 million would fund full impact of COVID on all three plans (state, local education, and local government).
  - Premium savings impact would be greatest for local government plans.
  - Must be approved no later than early April in order to have impact on next year's premiums.
  - Presentation at slide 23
- **STS Technology Projects**
  - Full request is 7 projects at a cost of \$77.5 million.
  - 3 top priority projects can be accomplished at \$36.5 million.
  - Presentation at slide 29
- **FAHE / TAHRA / NeighborWorks Alliance of TN**
  - Overseen by THDA
  - Updated proposal reduces total amount to \$21.9 million to focus on 27 projects in 5 distressed counties and 5 at-risk counties, while investing in 4 housing projects to support Blue Oval City. 20 of 27 projects focus on at-risk or vulnerable populations.
  - Presentation at slide 35



# PRESENTATIONS



## Proposal 1 – Hamilton and Knox County Forensic Centers





# Hamilton County Forensic Center New Construction



# Current Facility Conditions

- **Constructed in 1989, the Hamilton County Regional Forensic Center has exceeded useful life.**
  - Due to age, the forensic center experiences significant physical plant challenges:
    - Deterioration of building envelope.
    - Moisture and water intrusion.
    - Ineffective heating, cooling, and air systems.
    - Lack of modern security systems.
    - Building and employee safety concerns.
    - Electrical and building systems issues.

# Limitations of Current Facility

- **Facility size and outdated space hinder service delivery.**
  - Outdated autopsy and workspaces hinder service efficiencies.
  - Inadequate cooler spaces to meet regional demands for intake and inventory of deceased individuals.
  - Inadequate office space to meet current and future staffing demands.
  - Lack of modern autopsy equipment and tools pose risk to employees.
  - Current square footage (5,812 sq. ft.) insufficient to meet current and growing demands.
  - Building location prevents on-site expansion and renovations.

# Project Proposal & Recommendation

- **Fund Replacement of Hamilton County Regional Forensic Facility - (\$10,000,000)**
  - Funding requested to construct a new regional forensic facility in Hamilton County (Total Project Costs: \$13.8M).
    - The County requests \$10M in State and Local Fiscal Recovery Funds to assist in construction a 14,244 square foot facility.
    - Hamilton County will invest \$3.8M to the project.
  - Hamilton County will address any construction cost escalations.
  - All increased utility costs related to the new facility will be absorbed by the County (estimated \$100,000 per year).



# **Knox County Forensic Center New Construction**



# Overview of Facility

- **Serves as the medical examiner's office for Knox and Anderson Counties**
  - Additionally performs autopsies for 21 other counties in east TN
- **Current facility was purchased and renovated in 2014 at a total cost of \$5.25 million**
  - State of TN contributed \$4.25 million towards project's construction
- **Knox County RFC experienced a 42% increase in caseload between 2019-2021**
  - Largely attributable to the growth in opioid related deaths – heightened by the pandemic – and population growth the region

# Limitations of Current Facility

- **Increased need for services requires more space than what the current facility can provide.**
  - With population growth projections in the region and the expected increase in opioid-related deaths, the center will reach capacity within the next 2-3 years
- **Insufficient space hinders Knox County RMC's ability to deliver quality services.**
  - There is not enough room to hire an additional pathologist that is needed for the center to remain accredited by the National Association of Medical Examiners (NAME)
  - Losing this accreditation could jeopardize the ability for their autopsies to be used in criminal spaces
- **The 18,235 sq. ft. facility cannot be expanded because it is landlocked.**

# Project Proposal & Recommendation

- **Fund construction of a new Knox County Regional Forensic Facility**
  - \$20 million in State FRF funds to assist in the construction of a new facility at a new location.
  - Total cost of project is \$28.7 million with Knox County to provide for \$8.7 million and assume all other costs associated with construction and operations.
  - Proposed site of Cherokee Farms will enhance research and collaboration with UT Medical Center.
  - Larger space will ensure that adequate forensic services are available to meet the region's current and future needs.





## Proposal 2 – Replacement of TFACTS System

# Overview & Recommendation

- **Replacement of DCS's Tennessee Family and Child Tracking System (TFACTS) - \$62,000,000**
  - This system maintains records for each foster child, foster parent, and provider as well as the payments and revenues flowing to support the agency's work
  - Replacing the system is necessary to comply with federal requirements for child welfare systems
  - Updating will also allow DCS to more effectively meet the needs of the citizens they serve

# Limitations of Current System

- TFACTS has been in production for over 12 years, uses legacy technology, and issues with the system have been identified in every performance audit since 2014.
  - Attempts to rectify audit issues have fallen short each time including the implementation of financial enhancements in November of 2021.
- DCS expects to expend close to \$4.5 million in FY2023 alone for vendors to address payment and security issues along with new required federal and state mandates.
- Additional funding is needed to ensure TFACTS meets the federal requirements for child welfare systems
  - Failure to meet these standards will result in a loss of federal funding to support the system's operations and maintenance,

# Project Cost Information

- Project Planning
  - \$5,000,000
- Implementation vendor (includes development and system costs)
  - \$52,000,000
- Quality Assurance vendor
  - \$5,000,000



## ECD– Program Update

# Broadband Update - Infrastructure

- Tennessee Emergency Broadband Fund - ARP
  - \$447M Awarded in September 2022
  - Construction has begun for many of these projects
  - Must be completed by 2025
- Capital Projects Fund
  - \$215M for Middle Mile, Last Mile, and Connected Community Facilities
  - Awaiting approval from US Treasury
  - Grant window anticipated Fall 2023
- Bipartisan Infrastructure Law
  - NTIA will announce allocation in June 2023
  - TNECD is working on 5-Year Action Plan and Digital Opportunity Plan which are required for funding

# Broadband Update - Adoption

- The following programs will be available beginning Fall 2023 to address digital skills training, affordability, workforce development, and broadband adoption
  - Digital Skills Training Grants (\$12M)
    - Nonprofits may apply for up to \$1M to implement digital skills training programs
  - Digital Education and Workforce Development Grants (\$5M)
    - Educational entities may apply for up to \$1M for implementation of digital education and/or workforce development
  - Connected Community Facilities (\$10M)
    - Counties and Localities may apply for up to \$2M for building or renovating a community facility to serve as a connectivity hub
  - Broadband Ready – Adoption Ready Communities (\$10M)
    - Counties and Localities may apply to become “Broadband Adoption Ready” and receive up to \$100,000 to address broadband adoption in their community



## TDOE – Program Update



# Federal Stimulus Accountability Group

EANS 2 and Supplemental Grant Proposals for Non-public  
Schools

February 15, 2023

# EANS 2: Background

- More restrictive federal requirements under the Biden administration
  - Restrictions limited non-public schools' eligibility and use of funds
  - USEd denied TDOE's request for flexibility
- Outreach to over 300 non-public schools yielded 44 applications
  - 22 of these were deemed eligible
- Funds not awarded within first six months of grant were returned to Governor for GEER purposes (\$63,056,729.25)
- **Decision needed to avoid reversion of funds**

# Follow-up from November 2022 FSAG Meeting

- FSAG Request: Solicit interest among non-publics and present options
- Intent to Participate
  - 362 forms sent
  - 137 nonpublic schools responded
  - 135 of 137 expressed interest (represents ~39,600 students)
- **Decision needed on how to award the remaining \$63M**

# Option 1: Straight Per Pupil Allocation (PPA)

- PPA Method
  - $\sim \$63\text{M} / \sim 39,600 \text{ students} = \$1,589$
  - $\$1,589 \times \text{Enrollment} = \text{School Allocation}$
- Equally divides all available funds to all interested schools
- 100% of interested schools would receive an award

# Option 2: EANS 1 Weighted Model

- Step 1: Uses EANS 1 per pupil allocation (\$4,972.64) per low-income student
- Step 2 : Divides remaining funding (~\$18M) across all eligible students equally (~\$460 per student)
- Aligns with original purpose and amounts of EANS 1 under Trump Administration
- Allocates weighted amount to economically disadvantaged students, but still provides some funding to all students

# Next Steps

**Decision Needed:** Option 1 or Option 2

- **Timeline**

- February 2023: Grant application rollout and support
- March 2023 - Applications approved
- April 2023 - Awards made and grant period opens

\*\*Schools will have 18-months to spend the funds\*\*

- **Reminder:** All funding is based on reimbursements (like public schools)



**PROJECTS DEFERRED  
TO NEXT MEETING**



## Proposal 3 - Benefits Administration



# ARPA FUNDING REQUEST

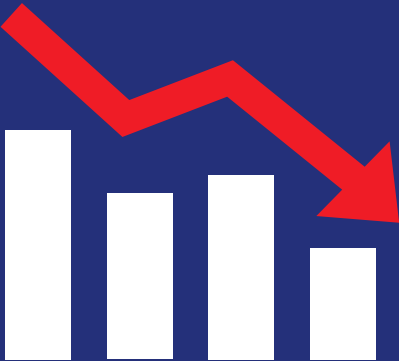
## State Group Insurance Program

**PARTNERS**  
**FOR HEALTH**



# SUMMARY & RECOMMENDATION

- As a result of the pandemic, the State, Local Education and Local Government plans of the SGIP have experienced unforeseen costs and volatility
- Higher costs and claims volatility are expected to continue in the foreseeable future, driving up premiums
- ARPA funds applied to the SGIP plans will reduce future premium increases and help maintain the plans' health and stability
- **Recommendation: Use ARPA to fund Local Education and Local Government Plans (\$64,284,641.99)**
  - Offsets 50% of COVID costs incurred
  - Does not include State/Higher Education Plan





# THE STATE GROUP INSURANCE PLAN (SGIP) IS THE LARGEST EMPLOYER-SPONSORED PURCHASER OF HEALTH CARE IN TENNESSEE

The SGIP provides comprehensive and affordable public sector health coverage to **283,701** employees, retirees and dependents through **three self-funded plans**, serving:

▶ **125** Local Education Agencies

▶ **384** Local Government Agencies

▶ **99** State and Higher Education Agencies

TN

Department of  
Finance &  
Administration

# THE SGIP PLANS ARE SELF-FUNDED

Of the annual plan expenses, **95%** pay providers for health care delivery and **5%** pay administrative costs



The State is the insurer, collecting premiums to pay providers

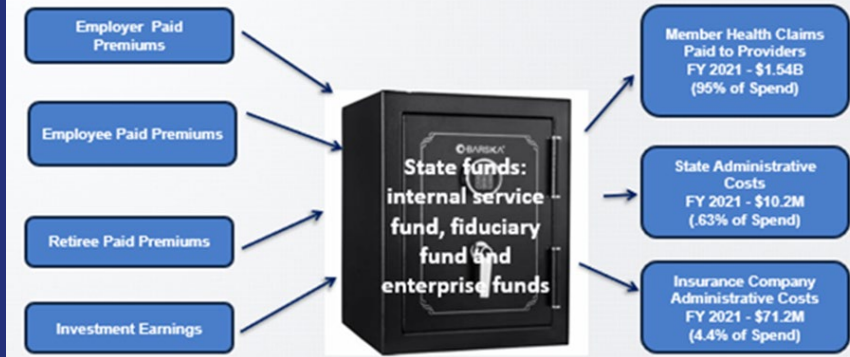


Premiums stay in the state funds and are not paid to insurance companies



Insurance companies and other contractors provide administrative services on a per employee per month fee

## Sources and uses of funds for the State, Local Education, and Local Government plans



- ✓ SGIP doesn't pay for insurer's profit, reserves, or marketing
- ✓ If claims are less than forecasted, SGIP retains the surplus to reduce future premium increases to members
- ✓ State retains flexibility in benefit design
- ✓ Medical claims are paid out as they occur instead of a fixed premium to a third party

# COVID-19 ADDED UNFORESEEN COSTS AND VOLATILITY TO THE PLANS

Claim Net Payments for Claims Incurred on or after March 3, 2021 and Paid Through October 31, 2022					
BCBST/CIGNA & Caremark	COVID Treatment	COVID Test Claims	COVID Vaccination Claims	COVID Anti-Viral Claims	Total
State/Higher Education	\$41,842,403.07	\$15,946,240.19	\$5,291,194.63	\$38,480.46	\$63,118,318.35
Local Education	\$33,202,348.70	\$11,115,036.87	\$6,148,027.28	\$25,171.68	\$50,490,584.53
Local Government	\$10,476,484.79	\$2,741,716.54	\$570,355.63	\$5,500.50	\$13,794,057.46
<b>Total</b>	<b>\$85,521,236.56</b>	<b>\$29,802,993.60</b>	<b>\$12,009,577.54</b>	<b>\$69,152.64</b>	<b>\$127,402,960.34</b>



**\$205.9M** in total Covid treatment, testing and prevention costs since the start of the pandemic



**\$127.4M** in plan costs during the ARPA funding period through 10/31/22



**Local Government Plan** per member COVID costs were **18% higher** than for all plans combined



# AS THE SGIP PLANS ARE SELF-FUNDED, ARPA FUNDS WOULD DIRECTLY BENEFIT PARTICIPATING AGENCIES AND MEMBERS

Premium Increase Budgeted/Forecast	State	Local Education	Local Government
CY 2023 Premium Rate Increase	6.2%	6.1%	7.5%
CY 2024-2026 Premium Forecast as of Sept 2022	5.3%	5.9%	7.2%
CY 2024-2026 Scenario 1	4.3%	4.9%	6.1%
CY 2024-2026 Scenario 2	5.3%	4.9%	6.1%
CY 2024-2026 Scenario 3	4.8%	4.9%	6.1%

Example impact: 2024 premium increase would be reduced by \$281/year for families in the Local Government Level 3 Premier PPO

- BA's actuary modeled the impact of the ARPA funds on future rate increases under three scenarios
- All scenarios assume the ARPA payments fund actual costs incurred by the respective plans from 3/3/21 – 10/31/22
- Model assumes the most recent forecast (Sept 2022)

## Scenario 1

Fund all three plans to offset total COVID costs incurred:  
\$127,402,960.34



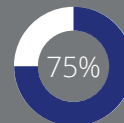
## Scenario 2

Fund the Local Education and Local Government plans:  
\$64,284,641.99



## Scenario 3

Fund the Local Education and Local Government plans and ½ the State plan:  
\$95,843,801.17





## Proposal 4 – STS Projects



Strategic  
Technology Solutions

# Eligible State Technology Services Projects





# Overview & Recommendation

## The Opportunity:

COVID-19 has been a transformational event requiring new or improved technologies to support the business of Tennessee. With approval of the requested projects, our State can continue to speed up the adoption of new or improved technologies that are essential to meeting the new demands that COVID-19 has placed on Tennessee and its citizens.

## The Benefits:

- Enterprise-wide impact--moves the state forward in critical areas
- Creates an environment in which Tennessee businesses and citizens can safely and efficiently interact with the State of Tennessee
- Leverages Federal investment vs State investment as many of the projects requested would have been requested in out-year budget requests

## Recommendation: Fund STS's Top 3 Priorities

Priority	Initiative	Request
1	Cloud Air-Gapped Data Backup and Recovery	\$4,500,000
2	Cloud Consumption Costs	\$12,000,000
3	Application Migration/Modernization to Cloud	\$20,000,000
		\$36,500,000



# Priority 1 – Cloud Air-Gapped Backup and Recovery

**Objective:** Cloud Air-gapped technologies are essential to mitigating the risk of compromised back-ups. It will additionally support the restoration of data — especially as the result of ransomware. With more staff working remotely during COVID-19, and not physically on the State's Network, there is more exposure to the end user compute devices to become compromised. With that larger potential attack footprint, the risk for ransomware being introduced into the network and impacting application servers is increased. This solution provides an "Air-Gapped" solution that would allow for the State to limit the movement within our network AND provide the ability recover from a ransomware event.

**Cost:** The total cloud investment requested is \$4,500,000.

**Project Length:** Three Years

**Temporary # of employees:** Contractors only

# Priority 2 – Cloud Consumption Costs

**Objective:** This is an expansion of our current ARPA consumption costs for two additional years; the remainder of the ARPA allowable period. Consumption costs are the costs we pay to run applications/services in the cloud. This project will cover cloud consumption costs for two years — allows us to gain experience and understanding of cloud costs and allows us time to optimize what we put in the cloud for performance and cost. Additionally, by covering the consumption costs, it removes any barriers or objections that agencies may have toward moving to cloud, thus accelerating our migration.

**Cost:** The total cloud investment requested is \$12,000,000

**Project Length:** Three Years

**Temporary # of employees:** Limited number of contractors only

# Priority 3 – Application Migration/Modernization to Cloud

**Objective:** This expands the funds for the continued acceleration of the modernization, redesign, rehosting, and development of Agency applications using cloud-native technologies. Cloud technologies, such as Amazon AWS and Microsoft Azure have proven to improve the security, availability, and resiliency of applications. Speeding up the adoption of new or improved technologies is essential to meeting the new demands that COVID-19 has placed on State government and delivering essential services to impacted citizens.

**Cost:** \$20,000,000

**Project Length:** Three Years

**Temporary # of employees:** Contractors only



## **Proposal 5 – Fahe/TN Association of Housing and Redevelopment Authorities**

# Investing in Housing that Working Families Can Afford

Fahe, NeighborWorks Alliance of TN and TAHRA

Proposal for ARPA Funds



# Revised Proposal Process:

The following proposal was developed by querying coalition partners on shovel ready projects. Fahe asked members to focus on projects that serve:

- At-risk and distressed counties,
- The areas around Blue Oval City,
- Special populations and
- Counties with high workforce housing demand and minimal capacity in the current market.

**It is important to note**, what is detailed below are an estimate of what can be produced using ARPA funding as of January 2023. Given the unpredictability of the current market and a lack of certainty about when ARPA funding would be received, some of these projects may be in a different stage of development by the time funding is available. **Therefore, what is listed in this summary proposal is not guaranteed for selection.**

# The Proposal:

With an investment of \$21.9 million Fahe members can deliver:

- **\$82.3 million in housing,**
- **Creating or preserving 773 units**
- **Serving 1,435 households or individuals.**

## Funding Will Be Used For:

- Land acquisition
- Predevelopment work (surveys, water/sewage and roads etc.)
- Repair, renovation and weatherization to preserve existing stock
- New Multi-Family Housing
- New Single Family Housing (stick built or modular depending on community need)
- Affordable housing preservation (purchase of market rate rentals)



# The Proposal: Impact

Combined, these projects:

- Deliver **27 finished projects** by June of 2026
- Expand housing capacity in **20 counties**;
- Build **224 new units**
- **Preserve 549** affordable units
- Benefit **1,435 households**
- Provide immediate investments in **5 distressed counties and 5 at-risk counties**
- Support **4 Blue Oval City** adjacent projects
- Create housing options for special populations - **20 projects have an explicit focus on special populations**

# The Proposal: Leverage

To maximize ARPA funding, nonprofit community development organizations will align and stack existing federal and state resources and private capital investments.

**Partners have already exceeded a 1:1 match for what we're requesting in ARPA Funding; receiving commitments for \$24.8 million.**

Leveraging these commitments and ARPA dollars will enable coalition partners to quickly close the remaining funding gap. Fahe's lending department can assist with this aspect of the work.

# Individuals and Households to be Served:

Given ARPA's flexibility, and our partners ability to stack funding, we're able to serve a broad swath of Tennessee residents. Renters and buyers can earn anywhere between 0% to 300% Federal Poverty Guidelines.

- **For the purposes of this proposal, vulnerable Populations include:**
  - Elderly and Retiree residents seeking to age in place
  - Rent Burdened Households (paying >30% of their income to housing)
  - Veterans, the disabled, those in recovery or in the process of re-entry, DV survivors, and low income and housing cost burdened households.

# Project Assessment Criteria:

Again, what is proposed is not guaranteed to receive funding. However, final project decisions will mirror the priorities that have been used to develop this proposal including:

- **Project alignment** with income eligibility guidelines for ARPA or other funding restrictions (depending on the funds utilized in each project) as well as State priorities focused on distressed and at-risk counties and Blue Oval City footprint,
- **Geographic diversity:** beyond the above communities, we will prioritize statewide reach,
- Current and future **housing demand data**,
- Communities with **limited access to private investment** for housing development,
- The degree to which a **project is shovel ready** (able to start in 2023 or early 2024),
- Projects with the greatest **return on investment** (ROI defined by the number of units created or preserved).

# Projects: A statewide effort



Note: Some projects have flexibility on their final location. This map only indicates the primary location.

# The Timeline & Key Benchmarks:



# Why Fahe as an Intermediary:

## **Fahe has 40 years of finance, development and intermediary experience in the region:**

- Since 1980 Fahe has invested \$1.05B generating \$1.6B in finance.
- This investment was channeled through our Members and community partners, directly changing the lives of 687,183 people.

## **Fahe can scale quickly & alleviate the administrative burden on reporting for the State:**

- Fahe will apply its experience in designing and implementing programs, and federal funds compliance to disseminate funding quickly and effectively.
- Fahe will identify a lead staff member to serve as a single point of contact for the State for all financial, administrative and compliance requirements.

## **Fahe has strong community connections:**

- We will be community-focused to identify and meet local needs, provide program administration support.
- Coalition members will focus on outreach and partnership with local governments and landowners to identify and secure property that meet community needs.

## **Our Tennessee members and partners do this work every day:**

- Between 2018 and 2020, Fahe and Neighborworks America partners deployed \$343,506,049 in public and private funding.
- In that same 3 year period, we created 4,343 units of housing for 8,548 Tennesseans.

# Considerations in the development of this proposal:

- The projects we've outlined below and attached do not reflect the entire universe of need, or opportunities for housing development or preservation on the horizon. This is a single, snap shot of shovel ready projects.
- For the purposes of this proposal, "shovel ready" means projects with a start date in 2023 or the first quarter of calendar year 2024.
- To the best extent possible, we asked partners to prioritize projects in the Blue Oval City footprint, At-risk and Distressed Counties, those serving special populations and/or responding to excessive housing demand in under-served parts of the state.
- With regard to the at-risk and distressed counties: **Our proposal for these communities seeks to remain proportional to demand.** The reality is that due to the depressed economic environments of Distressed and At-Risk counties; demand is limited.
- For the purposes of this proposal, "households" means both individuals and families.



# Considerations in the development of this proposal:

- All projected costs are based on current dollars and interest rates, and are subject to change.
- We have not included administrative fee estimates. This expense will vary depending on the final funding and scope of work needed to disburse and track sub-grants; and manage reporting. Partners are aware that their final awards may be lower than projected to account for these costs.
- Within each scenario, we've included a mix of Fahe Members, TAHRA members and Neighborworks affiliates.
- What is detailed in the attached memo is an estimate of what can be produced using ARPA funding as of January 2023. Given the unpredictability of the current market and a lack of certainty about when ARPA funding would be received, some of these projects may be in a different stage of development by the time funding is available. Therefore, what is listed in this summary proposal is not guaranteed for selection. For final award decisions, Fahe will strive to fund a mix of projects serving similar counties, at similar income levels, for similar special populations and with a similar scope of units built or preserved.

# Questions & Comments



# About Us:

**About Fahe & NWA:** Fahe TN is comprised of 15 nonprofit housing developers and the TN NeighborWorks affiliates. Members serve across the state of TN covering specifically the Appalachian counties in the Upper Cumberland region, the NE region of the State of TN. NWA organizations cover additional communities in and around Chattanooga, Hamilton County; Davidson County; Memphis and Shelby County

- [Affordable Housing Resources](#)
- [Aid to Distressed Families of Appalachian Counties \(ADFAC\)](#)
- [Appalachia Habitat for Humanity](#) [Appalachia Service Project](#)
- [Blount County Habitat for Humanity](#)
- [Chattanooga Neighborhood Enterprises](#)
- [Clinch-Powell RC&D Council](#)
- [Creative Compassion](#)
- [Crossville Housing Authority](#)
- [Eastern Eight Community Development Corp.](#)
- [HomeSource East Tennessee](#)
- [Kingsport Housing and Redevelopment Authority](#)
- [Knoxville Habitat for Humanity](#) [Knoxville Leadership Foundation](#)
- [Loudon County Habitat for Humanity](#)
- [Mountain T.O.P.](#)
- [Oak Ridge Housing Authority](#)

- [Tennessee Community Assistance Corp.](#)
- [United Housing Inc.](#)

**About TAHRA:** The Tennessee Association of Housing and Redevelopment Authorities (TAHRA) is the premier organization providing assistance and support to Tennessee public and affordable housing agencies. Founded in 1939, TAHRA has members in every county and collectively leverages and deploys hundreds of millions of dollars annually to create and preserve housing working families can afford.

Questions: Maggie Riden, Fahe, [mriden@fahe.org](mailto:mriden@fahe.org)



**Proposal 6 – University of Tennessee  
Institute of Agriculture - Meat Industry  
Workforce Development and Training  
Facility**

# TDA–Meat Industry Workforce Development and Training Facility

- Objective: This project establishes a meat processing Extension, teaching, and research facility to increase the capacity of The University of Tennessee Institute of Agriculture to enhance workforce development and support the growing meat industry in the state. The meat processing facility will increase the adaptability and resiliency of the Tennessee meat industry.
- Cost: \$12,500,000
- Length of project: 3 years
- Temporary # of employees: 0

# TDA–Meat Industry Workforce Development and Training Facility

- The facility will be focused on:
  - **workforce development** for Tennessee’s meat fabrication and processing industry,
  - **education** for students in the Herbert College of Agriculture and the College of Veterinary Medicine,
  - **research** that will enhance the quality and safety of Tennessee meat products, and
  - **increased industry adaptability and resiliency** during times of duress (e.g., responding to a national health crisis).
- As an economic development engine, the UTIA meat processing facility will provide training to prospective and established meat processing firms to help ensure improved product quality, increased processing efficiency, improved producer and processor decision-making, strengthen the meat supply chain, and grow interest in meat processing in Tennessee.

# TDA–Meat Industry Workforce Development and Training Facility

Key components of the facility will include:

- Meat Harvest
- Meat Fabrication
- Meat Processing
- Poultry Processing
- Carcass Chilling
- Thermal Processing
- Product Development/ Demonstration Kitchen
- Packaging
- Quality/ Safety Laboratory
- Classroom and Seminar spaces
- Retail Store.

“Serve, support, and promote agriculture and forestry.”  
- TDA Mission Statement

